

An Aotearoa New Zealand enriched by exploring,  
discovering and sharing knowledge

## VALUES

Open & Inclusive

Independent

Trustworthy

Inspiring

Knowledgeable

## STRATEGIC OBJECTIVES

### BETTER

inform and educate  
Aotearoa  
New Zealand

### PROVIDE

relevant and  
influential expert  
advice

### RECOGNISE

all forms of  
excellence in  
research, scholarship  
and innovation

### ADVANCE

research and  
scholarly practice

### DEVELOP

an increasingly  
diverse Academy  
and membership

### EVOLVE

as a progressive,  
smart and responsive  
organisation

## THEMES FOR DRIVING CHANGE

### EMBRACING

diversity in all  
we do

### PARTNERING

with Māori research  
communities to  
enhance Māori  
research, Māori  
researchers and  
Mātauranga Māori

### ENGAGING

early and  
mid-career  
researchers  
and scholars

### ENGAGING

the innovation  
community

### RESHAPING

our governance

### DIVERSIFYING

our income